

Appendix A: 2025/26 Revenue Outturn Quarter 4 (March 2026)

2025/26 Revenue Outturn at Quarter 4 (March 2026)			
	2025/26 Approved Revenue Budget	Q4 Outturn	Q4 Outturn Variance
	£m	£m	£m
Community Wellbeing	90.4	94.1	3.7
Children & Young People	58.8	57.6	(1.2)
Economy & Environment	40.8	42.6	1.8
Corporate Services	23.4	24.8	1.4
Directorate Total	213.4	219.1	5.7
Central	18.1	12.4	(5.7)
Sub-Total	231.5	231.5	-

Community Wellbeing	2025/26 Approved Revenue Budget £'000	Q4 Outturn	Q4 Outturn Variance
Director and Community Services	(10,801)	(11,678)	(877)
Adult Social Care and Housing	82,016	87,011	4,995
All Ages Commissioning	18,245	18,126	(119)
Public Health	932	583	(349)
Directorate Total	90,392	94,042	3,650

Key variances from budget (> £250k) at Q4:

£6.5m overspend - Increase in demand for Adult Social Care - Residential, Nursing, Homecare and Personal Budgets

£1.8m underspend - Use of Budget Resilience Reserve

£0.8m underspend - Increased Better Care Fund

Children & Young People	2025/26 Approved Revenue Budget £'000	Q4 Outturn	Q4 Outturn Variance
Central Children Directorate Costs	1,680	2,846	1,166
Education Skills & Learning	3,983	4,056	73
Corporate Parenting	42,014	40,042	(1,972)
Safeguarding and Family Support	11,196	10,778	(418)
Directorate Total	58,873	57,722	(1,151)

Key variances from budget (> £250k) at Q4:

£1.2m overspend - Residential Placements

£0.3m overspend - Amended DSG Corporate Recharge

£1.4m overspend - Repayment of the Budget Resilience Reserve

£1.1m underspend - Complex Needs

£0.7m underspend - Unaccompanied Asylum Seeking Children

£0.6m underspend - Supported Accommodation

£0.3m underspend - Short Breaks

£0.5m underspend - Fostering In-house and External Placements

£0.2m underspend - Staffing/Agency

Economy & Environment	2025/26 Approved Revenue Budget £'000	Q4 Outturn	Q4 Outturn Variance
Director Management	141	186	45
Resident Services - Environment, Highways and Waste	22,884	22,229	(655)
Resident Services - Regulatory and Technical	60	333	273
Commercial Services	3,295	3,701	406
Economy and Growth	1,679	786	(893)
Sub-Total	28,059	27,235	(824)
Residential Services - SEN & Home to School Transport	12,735	15,371	2,636
Directorate Total	40,794	42,606	1,812

Key variances from budget (> £250k) at Q4:

£2.6m overspend - Home to School/College & SEN Transport

£0.3m overspend - Reduced Crematorium Fees

£0.2m underspend - Additional Car Parking Fees

£0.4m underspend - Economic Development

£0.5m underspend - Development Control Planning Fees

Corporate Services	2025/26 Approved Revenue Budget £'000	Q4 Outturn	Q4 Outturn Variance
Transformation and Strategy Services	7,475	8,699	1,224
Governance & Legal	6,391	6,243	(148)
Strategic Finance	7,468	7,859	391
HR & Organisational Development	2,035	2,025	(10)
Directorate Total	23,369	24,826	1,457

Key variances from budget (> £250k) at Q4:

£1.5m overspend - 2024/25 c/fwd outstanding Saving Plans not delivered

£0.4m overspend - Increased Council Insurance Premiums

£0.2m underspend - Council ICT

Central	2025/26 Approved Revenue Budget £'000	Q4 Outturn	Q4 Outturn Variance
Central Total	18,081	12,310	(5,771)

Key variances from budget (> £250k) at Q4:

£0.7m - Transfer of Treasury Management income above budget to TM Reserve (£0.6m) and increase Bad Debt Provision (£0.1m)

£1.0m underspend - Treasury Management Income

£0.5m underspend - MRP

£0.2m underspend - Billing fund administration and pension transactions

£0.3m underspend - Additional income from Business Rates pooling

£4.4m underspend - Additional investment and contractual income